

## National Grid – Market Change - Gas



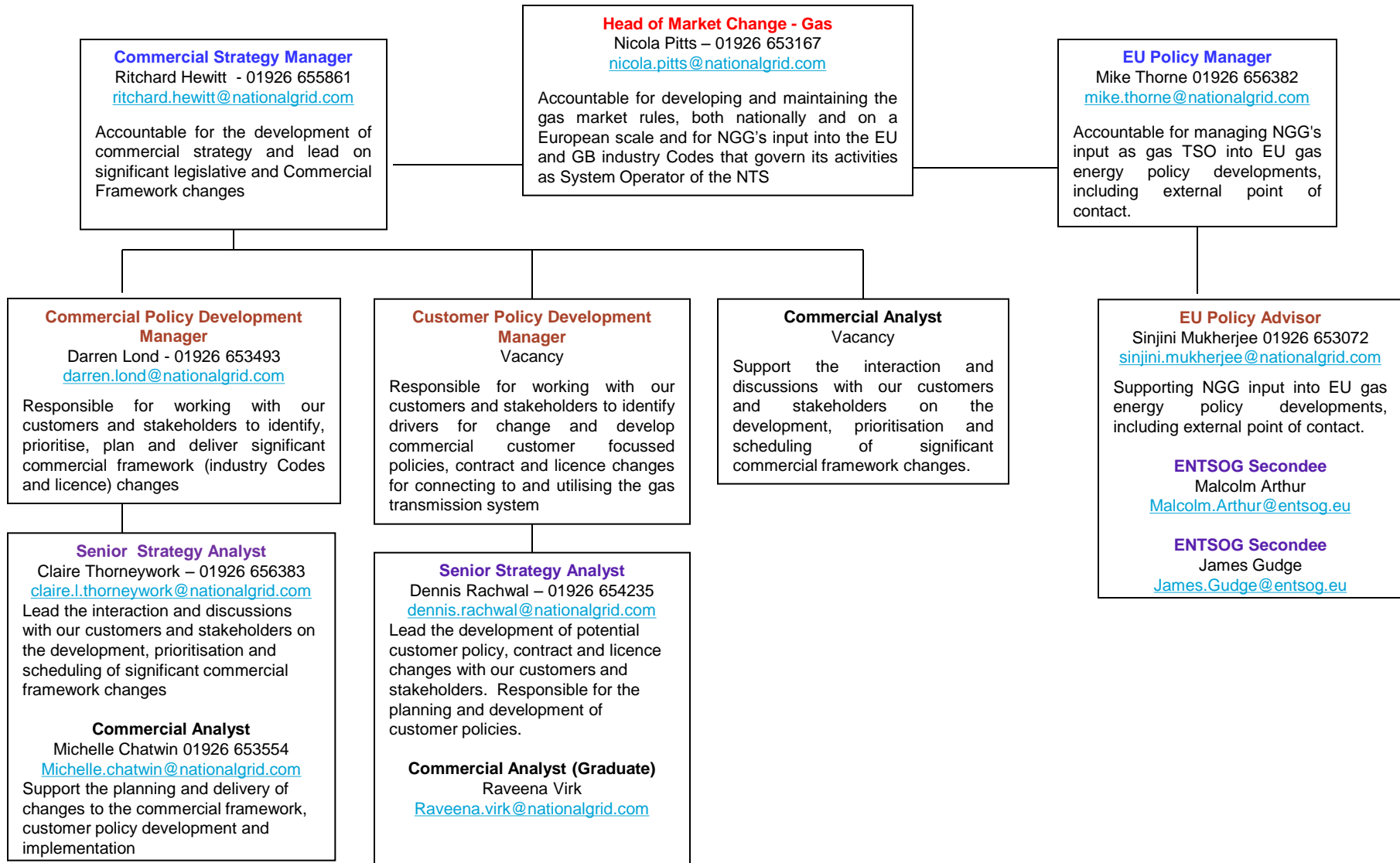
February 2016

# National Grid's UK Operating Model

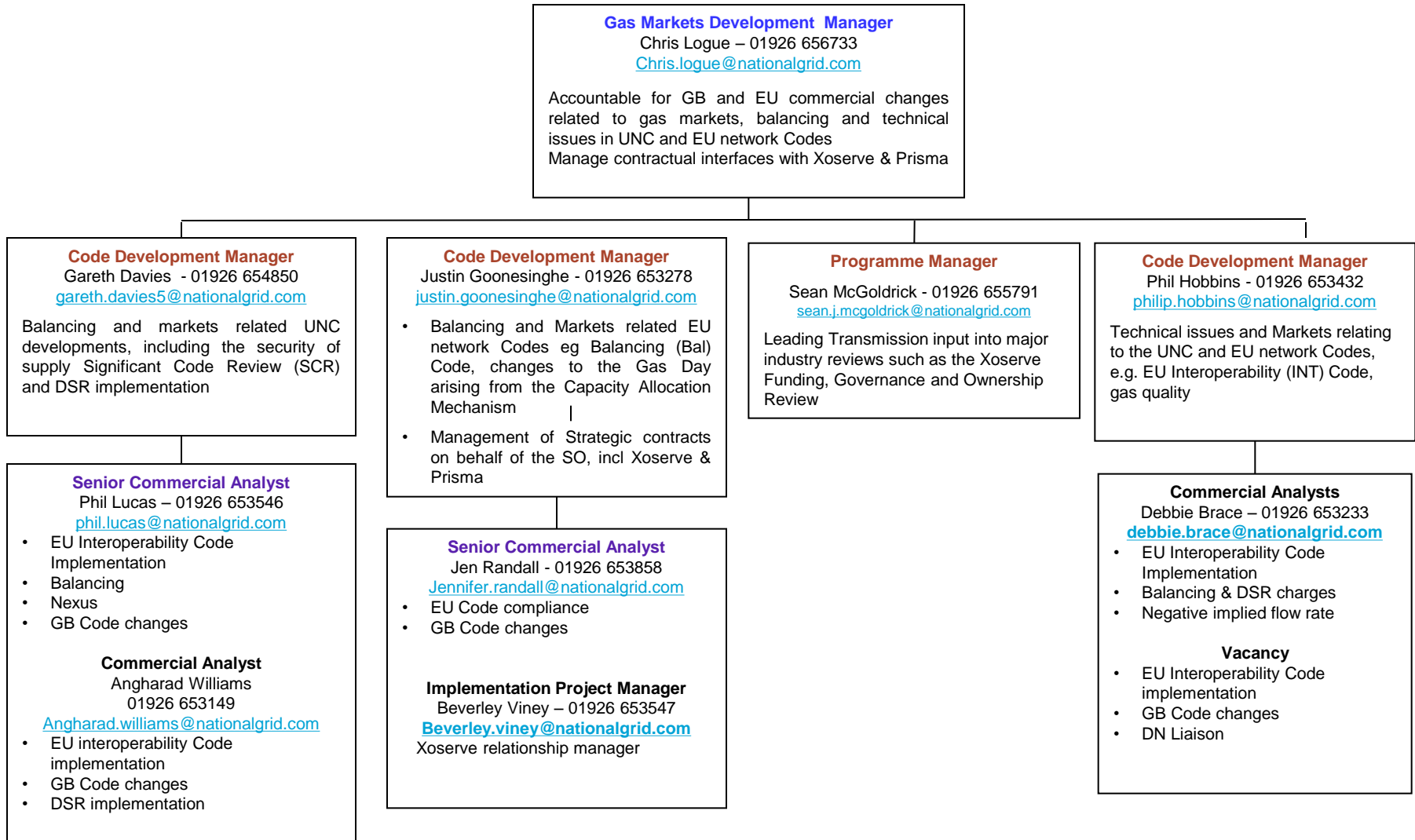
---

- In 2015 National Grid Transmission launched its new operating model for its System Operator functions. This change confirms customers and stakeholders are at the heart of what we do and focuses the system operator on the value it delivers to them.
1. The Market Change-Gas value stream is focussed on:
    - Anticipating and driving change to meet new market dynamics.
    - Informing and engaging customers & stakeholders so they can play their part in market changes.
    - Ensuring we have an effective & efficient GB gas market
    - Ensuring we have fair & cost reflective gas transmission charges and that market change happens smoothly & effectively.
  2. There are four teams within Market Change-Gas:
    - **EU Policy** – accountable for managing National Grid Gas' input as gas Transmission System Operator into EU gas energy policy developments, including external point of contact.
    - **Commercial Strategy** – accountable for working closely with our Stakeholders to develop the future strategies for the development of the gas commercial and regulatory frameworks.
    - **Gas Markets Development** – accountable for the development of Daily Operational and Energy Balancing-related Uniform Network Code changes. Management of contracts with key service providers Xoserve and Prisma
    - **Charging & Capacity Development** – accountable for the development of EU and GB Transportation Charging & Network Access-related UNC changes and production of Transmission Transportation charges.

# Commercial Strategy and EU Policy Teams



# Gas Market Development



# Charging & Capacity Development

**Charging & Capacity Development Manager**  
 Steve Fisher - 01926 653428  
[steven.r.fisher@nationalgrid.com](mailto:steven.r.fisher@nationalgrid.com)

Accountable for development of EU and GB Charging and Capacity related UNC development and Transportation tariff setting and Transmission charge setting

**Capacity Development Manager**  
 Fergus Healy - 01926 656251  
[fergus.healy@nationalgrid.com](mailto:fergus.healy@nationalgrid.com)

- End to end development and implementation of the GB capacity regime and the respective Capacity Methodology Statements
- Modification Panel Representative

**Senior Commercial Analyst**  
 Sarah Lloyd – 01926 654246  
[sarah.lloyd@nationalgrid.com](mailto:sarah.lloyd@nationalgrid.com)

- Development of Capacity methodology statements
- Support development of EU Incremental and Tariff Codes & GB Code Changes

**Charging Development Manager**  
 Colin Williams - 01926 655916  
[colin.williams@nationalgrid.com](mailto:colin.williams@nationalgrid.com)

End to end development and implementation of the GB Transmission Charging regime change and production of the Transmission charges

**Senior Revenue Analyst**  
 Karin Elmhirst – 01926 655540  
[karin.elmhirst@nationalgrid.com](mailto:karin.elmhirst@nationalgrid.com)

Calculating and communicating gas Transmission charges

**Commercial Analysts**  
 Laura Johnson – 01926 656160  
[laura.johnson@nationalgrid.com](mailto:laura.johnson@nationalgrid.com)

- Supporting the production of Transmission charges and development of the charging regime
- EU Tariff Code support

Thomas Dangarembizi  
 01926 653956  
[thomas.dangarembizi@nationalgrid.com](mailto:thomas.dangarembizi@nationalgrid.com)

- Supporting the production of Transmission charges and development of the charging regime
- Shorthaul charges

**EU Code Development Manager**  
 Matthew Hatch - 01926 655893  
[matthew.hatch@nationalgrid.com](mailto:matthew.hatch@nationalgrid.com)

- End to end development and implementation of the EU incremental Code
- Ongoing EU Capacity CAM Liaison lead

**Senior Commercial Analyst**  
 Malcolm Montgomery – 01926 653993  
[malcolm.montgomery@nationalgrid.com](mailto:malcolm.montgomery@nationalgrid.com)

- EU incremental Code implementation support
- ENTSOG capacity CAM working groups & PRISMA regulatory group

**Commercial Analysts**  
 Lesley Ramsey 01926 654048  
[lesley.ramsey@nationalgrid.com](mailto:lesley.ramsey@nationalgrid.com)

- Ongoing EU CAM Code implementation support
- EU TAR Code support

Alison Chamberlain – 01926 653994  
[alison.chamberlain@nationalgrid.com](mailto:alison.chamberlain@nationalgrid.com)

- EU CAM Code implementation & compliance
- Methodology Statement support

**EU Codes Development Manager**  
 Colin Hamilton - 01926 653423  
[colin.j.hamilton@nationalgrid.com](mailto:colin.j.hamilton@nationalgrid.com)

End to end development and implementation of the EU Tariff Code and EU Incremental Code development support